ANNUAL REPORT 2016

Bayan-Ulgii Province, Bulgan soum, Emergency relief
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Like other years, 2016 was for Caritas Mongolia (CM) a busy year and it was closed successfully. The six projects presented below differ in but not in its goals. All projects achieved the targets to help and to support the community and families in Mongolia. This year the Food Security and Innovative Farming Approaches (IFAM-II project (the two parts)) was closed with the evidence of having done good work. The CESCO project was planned to be completed this year, but it was necessary to prolong the work until the end of June 2017 to complete unfulfilled tasks. Meanwhile the Day Care Center (DCC) and Empowerment of Women through Skills Trainings, Workshop and Micro-Finance (STC) projects keep on helping the urban community in addressing the different challenges they face. Although less people are returning to live in Mongolia, CM supported returnees in 16 cases to reintegrate in the society. In the same form the organization supported the affected communities in case of emergencies, in particular the dzud.

Although several projects have finished, CM will continue its engagement to support people in need and there is not doubt that a lot of work remains to be done.
Dear CM Collaborators and Friends,

Peace and Love to ALL!

Here with, we are again updating you with this present report, how Caritas Mongolia fared in the past year. The development and progress of this institution always gives me a certain ‘decent pride’ as the accomplishments give us benefits to no end. The objectives of planned-action that were laid out, mostly attained satisfactory results. It’s a joy seeing people whose living conditions improved and are uplifted from their affliction by being engaged in CM projects. They are not only recipients of charity but active participants in CM activities. This makes me glad, indeed.

As CM spearheads into the future, amidst the challenges of the present time, I feel confident that through the dedicated administrators, cooperators, and personnel, CM continues to achieve admirably beneficial results. We strive to implement the strategic plan and to keep the good name that CM has from our partners locally and abroad.

At the occasion on the 25th Anniversary of the Catholic Church Mission in Mongolia, this year 2017, we foresee and expect CM leading the Church in materializing its noble objectives. The mission-vision of CM will certainly go along with the Church’s motto for this celebration: “The group of believers was one in heart and mind…” (Acts 4:32a). This we try to achieve with the best of intentions coupled by our abilities and determination in committing ourselves to achieve equality and solidarity with the plight of the poor and marginalized.

Thank you so much for your patronage which I personally admire and appreciate. May by our mutual support propel us to move onwards to greater heights.

With every best wish, I remain,

Cordially yours,

+Msgr. Wenceslao S. Padilla, CICM
Apostolic Prefect / Bishop
Dear Valuable Readers,

Once again, here you have in your hands the CM 2016 Annual Report. As you go through, you will discover the main events that took place throughout the year! Some of you are already familiarized with our few programs and activities, but surely, some others will ‘discover’ Caritas Mongolia for the first time. Thus, the need of such an exercise to share with all of you the most important facts about who we are, what, how and why we do it.

2016 has seen several experiences happening:

• The continuous effort to comply with the CI-MS, through a thorough self-assessment;
• The end of a 3-years period of the second CM Strategic Plan;
• The extension for 6 months of CESCO by the European Union;
• The kick-off of the preparatory works in view of a new Strategic Plan;
• Different training and Capacity Building Workshops aiming at reinforcing skills of the CM staff and employees.

As we prepare to start a new year, it is our hope that all these events and experiences will help us continue our progression. This will be even more relevant, since 2017 will also be the year opening-door to a four-years period for Caritas Mongolia, as it will be guided by the spirit of its new Strategic Plan.

May all the accumulated and learnt lessons be the solid foundation for the period between 2017 – 2020.

Cordially yours,
Fr. Pierrot Kasemuana
Executive Director
The second phase of the project was closed in December 2016. Therefore, the activities during this year focused on achieving what was unable to do in 2015.

The major activity for 2016 was to identify and select beneficiaries and capacitate them with various trainings in order to support their self-organization. A special focus was given on the rural area in Kharkhorin soum. Another physical output was to construct the remaining 40 Passive Solar Greenhouses (PSGH) planned to build in 2015. The activities planned in 2016 were completed by 95%. One exception was the construction of the Trench Greenhouse (TGH) due to the high fluctuations of foreign currency. In general, teams gave much attention to monitoring and field visits. A baseline survey was conducted earlier in 2015 and an end line survey was carried out in the fall of 2016.

In April, two representatives of Misereor came to Mongolia and visited some households in urban and rural areas of the project site. Caritas was gratified with the results of their visit. The effort to bring positive changes in the lives of Mongolian households and the professional and highly motivated team was appreciated by the visitors. The visit not only deepened the mutual understanding but made also possible to identify opportunities of future collaborations.

The project closing workshop was organized in two locations, involving all beneficiaries and partners. This was a moment of sharing of our achievements, lessons learnt and appreciation towards all who supported and have been a part of the project.

Supported by Misereor: Uvurkhangai (Kharkhorin) & Ulaanbaatar
Family of Mr. Erdene-ikh, is from Uvurkhangai province. He became our beneficiary in 2015, since then he has been an active member of events and community activities organised by CM. Being our project beneficiary means a lot to this family, especially his wife is a vegetarian and the four children are under a great influence of their mothers eating habit. The project inspired his creative site, resulting in him constructing an underground household cellar in 2016. This enabled the family to store enough vegetables to last until next spring.
The objective of this project is to provide beneficiaries with knowledge of growing organic vegetables both in greenhouses and open fields and to promote the full usage of the three-season greenhouses. This ensures that the livelihoods of the people who take part in the trainings are improved through the sale of vegetables and seedlings.

In 2016, CM provided different types of trainings (theoretical and practical) on community mobilization, cooperatives, marketing, cooking lesson, soil improvement and water management as well as agro training. The six different types of trainings were conducted benefiting 552 persons. All the training materials (handouts, books, tools for irrigation, soil improvement materials) and 18 different types of seeds were provided to the beneficiaries.

In October, 12th, the workshops, the trainings of trainers and the exposure tour for the beneficiaries from Uvurkhangai province to Ulaanbaatar, took place.

Within the framework of development of community groups, mutual learning and Sustainability cooperatives trainings were conducted and ten community groups were formed both in Ulaanbaatar and Arvaikheer, Uvurkhangai province with the objective to empower and support them to become official cooperatives in the long run. Therefore, the continuation of the project will focus on transforming the community groups into formal cooperatives.

Within the framework of disseminating PSGH and TGH model based on experimental research, research was conducted in Shuwuu, Khnan-Uul district with the goal to improve design and reduce greenhouse material costs and to determine seeding time. In this context, trees were planted to serve as wind protection in the field. The research and development field in Bayankhoshuu focussed on the preparation and testing of bio-fertilizer, such as manure, cow dung and urine.

This part of the IFAM-II project was also successfully closed in December.

Supported by Caritas France: Uvurkhangai (Arvaikheer) & Ulaanbaatar
### SUCCESS STORY

D. Duger’s family lives in 3rd bag, Arvaikheer soum, Uvurkhangai province. With the instructions from the project, this family built a PSGH in 2015 and started to plant vegetables for their own consumption. In 2016, they were able to have a first harvest in March. 16 different types of vegetables were planted in 0.7 hectare land and the PSGH, resulting in a total of 816Kg of vegetables being harvested. They sold the vegetables on the market as well as by placing advertisements online. The income of this family increased significantly.

### PRODUCTION OVERVIEW

<table>
<thead>
<tr>
<th>GREENHOUSES TYPE</th>
<th>PSGH</th>
<th>TGH</th>
<th>Open Field</th>
<th>Production/harvest</th>
</tr>
</thead>
<tbody>
<tr>
<td>Constructed Greenhouses (PSGH) for household use (Areas: 3840m2)</td>
<td>120</td>
<td></td>
<td></td>
<td>42 tons of vegetables</td>
</tr>
<tr>
<td>Constructed Greenhouses (PSGH) for Research &amp; Development purpose</td>
<td>10</td>
<td></td>
<td>45</td>
<td>750 kg of vegetables</td>
</tr>
<tr>
<td>Open field for Research &amp; Development (Shuwuu and Bayankhoshuu)</td>
<td></td>
<td></td>
<td>1 hectare</td>
<td>5114 kg of vegetables</td>
</tr>
</tbody>
</table>

*Vegetables: potatoes, sugar beets, beet roots, carrots, onions, cabbages, broccoli, garlic, water melons, cucumbers and pumpkins.*
During the third and last year of CESCO, the focus was to improve cooperatives’ operation through business development and horticulture subsidies. The Project conducted a total of 13 trainings that covered both cooperative and horticultural topics. The trainings of passive solar greenhouse (PSGH) construction and management as well as the open field plantations were conducted for both the government extension officers and cooperative members. In total, 577 persons were trained.

In total, 31 primary cooperatives comprising of approximately 2,110 members in the 8 target soums benefitted of the CESCO project until December 2016.

The cooperatives benefitting from the project harvested 5.3 tons of leafy and fruity vegetables, 62 tons of potatoes, 72 tons of cereals (mainly barley) during this reporting period and have provided about 20% of the provincial total crops. The potato harvest has increased three-fold because the project supported the seed breeding request from a local potato producer in Sharga soum in 2015. The Project also supported a local turnip seed breeding in Guulin, Delger soum in 2016.

Overall, CESCO is on track with its planned activities. Based on the external Result Oriented Monitoring (ROM) recommendations, the Project Log frame was revised, mainly bringing down the total number of targeted cooperatives. Thus, some funds have been made available to be used for non-cooperative partnerships, self help groups. This will be done through: a) the implementation of joint horticulture micro-projects in partnership with the local government and community, and b) the horticulture curriculum development for the vocational school in Gobi-Altai Province in 2017.

Due to practical reasons, the CESCO implementation period has been extended until June 30, 2017, in order to achieve some incomplete activities.
VOLUNTARY RETURN AND SOCIAL REINTEGRATION

Faithful to its mission since the launching of the program 10 years ago, Caritas Mongolia continued pursuing the same objective: being able to welcome and accompany more Mongolians returning home after an unsuccessful stay in Europe. By doing so, CM supports them to reintegrate harmoniously and effectively into their native community. As observed in previous years, the number of Mongolians willing to return to their homeland continues deceasing. Thus, in 2016 we only welcomed 13 cases: 6 individuals, 1 minor and 6 families. The reasons for such decrease might be found in the ongoing economic crisis in Mongolia, difficulties to reintegrate after leaving Mongolia for many years, family relationship, etc.

Caritas Mongolia signed a Contract with a new Dutch partner, VluchtelingenWerk Nederland, with the same aim of sending and welcoming Mongolians from the Netherlands to Mongolia. Our longstanding partner, Caritas Belgium, extended an additional financial help to some clients who returned from Belgium in 2016. The additional assistance proved to be very helpful as this enabled our beneficiaries to expand their micro business activities. From August 22 to 26, CM was happy to welcome a delegation of Fedasil, from Belgium for monitoring and auditing purposes. During this time, Ms. Hermien Wittouck, Mrs. Els Alkemade, and Mr. Idriss Ali Idriss visited 8 clients’ homes and their respective working places. Thanks to these meetings, our visitors were able to assess the difficulties, achievements of beneficiaries after returning home.

As in previous years, one of the main challenges for the returnees remained the deduction by the Tax Office of 10% from their received amounts. This has always brought a lot of misunderstanding between CM and returnees. Finally, CM was able to obtain an official communication from the Tax Office that clearly explains the reason behind the 10% deduction: the received amount being considered as a non-salary income Tax. Looking at the actual trend, although CM remains open and ready to be at the service of the returnees, the decreasing number of those willing to come back home might bring the program to a close in a near future. This would allow CM to use its energy and assigned staff efficiently to more demanding programs. This being said, the hope remains that in 2017 the Social Reintegration Program can welcome more returnees and support them in their reintegration process.

Returnee who was assisted with fast food equipments and rental of food shop.
The STC project stated its main objective of empowering 85 women in Bayankhoshuu District in Ulaanbaatar through skills training in sewing. The focus was on Mongolian traditional costumes, western styles and handicrafts. In addition, the project aimed to reach out to 1,585 women and households through other trainings like awareness rising in anti-human trafficking and domestic violence, advanced training in sewing, cooking, budgets making, savings, and working in groups in Bayankhoshuu, Tolgoit, Tov and Jargalant sub districts. Pastoral Care is also one of the foundation stones of STC.

A total of 112 persons were directly empowered of which 109 were women and a total number of 1001 persons benefited from our programs.

In order to support the women’s self-employment and to meet the demands of their household, micro grants were given to them upon request. Caritas Mongolia selected 14 beneficiaries who have successfully received equipment, rental and textiles support.

These are tools to change their lives through generating income for the household, either by working in companies, in groups or at home. The most important indicator is that these women are reclaiming their self-esteem and dignity.
This year the FU JEN Catholic University of Taiwan were invited to give an advanced training to our beneficiaries and staff from the contemporary wear. This will help the people to improve their knowledge levels so that they can respond to the new market demands. The 3 STC staff and 23 beneficiaries were empowered through this course.

The International Women’s Association of Mongolia (IWAM) exhibition took place on September 5.

Two of our beneficiaries participated and also assisted with another exhibition in the provinces of Ovorkhangai and Khuvsgul. There were the international exhibitions organized in Japan, Inner Mongolia and China, 5 of our beneficiaries participated in these events as well.

STC receives many visitors yearly. To name some, we had visitors from the German Embassy and French Embassy in Mongolia and Mr. Lorenzo Chieppa, the director of Caritas Barletta-Italy.

STC has as its goal to continue to empower vulnerable women with quality skills in sewing and handicraft. More pastoral care activities through visits, counselling and accompaniment will be focused on.
DAY CARE CENTER (DCC)

Through the now well-known CM project, DCC aims to provide an opportunity for the children in Bayankhoshuu District in Ulaanbaatar to develop their intellectual, physical, emotional and social capacities. Although it wasn’t planned, we accepted and welcomed a few more children than we thought we could, considering the great need. While it was initially planned to provide 15 to 20 placed, in the end 23 children benefited from the program in 2016.

In view of strengthening their professional capacity, DCC teachers attended a training workshop on Montessori Methodology, facilitated by SPC Sisters, at Saint Paul Montessori Kindergarten in Bayankhoshuu, from 12-14 of August. Similarly, to be in line with the national requirement and standards, the cook attended some cooking training at Great Success Center for three weeks, from April 25 to May 12.

Through diverse social events, teachers, in association with parents, successfully organized different activities such as: a mini-book-making event with parents from 3-5 of April; an outing to “Tsonjin Boldog” Chiggis Statue on July 25, in association with the “Youth Group” of the Saints Peter and Paul Cathedral; and “My family” photo album event in September.

Last but not least important, during the harvesting season our children and their parents got familiarized with Passive Solar Greenhouse and after practical instructions, parents made some vegetarian dishes for their children. The pedagogical aim of such activities is basically to allow these children, living most of the time isolated, to experience more and more social interconnection and learn many things.

We are aware that this program is made possible thanks to partnering with different individuals and organizations. This partnership goes from simple visits, temporary volunteering and financial solidarity of prayers. This year we were more than happy to welcome, among others: Fr. Takashi Seto, Fr. Naoto Osera and Ms. Yoko Yokoyama from Caritas Japan (April 11 to 14); Mrs. Jenny Teng from CHARIS and other Singaporean visitors (July 25); Ms. Rene Rentke and Ms. Tanja Schafer from Misereor Germany (April 27); six French Scouts from France (August 2 to 5); the German Ambassador, Mr. Stefan Duppel (October 18), and finally the French Ambassador Élisabeth Barsacq (November, 4).

In line with our short term plan, efforts to secure the official recognition of DCC, to become a kindergarten, are still on the way. Moving from Gers to a building in 2017 is foreseen as a facilitating factor in the process, while the building will surely allow more security, comfort and space for children.
Mrs. Mandakhnaran is a 33 years old single mother of four children. In 2002, she moved to Ulaanbaatar from her native Arkhangai Province. With no proper skill for an urban life, she ended up working as a dishwasher in a small eatery. She could just not afford living and taking care of her children with such a “near to the ground” salary. She resigned from her work and started relying exclusively on the State subsidies. However the subsidies from the State being so low, the received amount could hardly cover their food, let alone other needs.

“Caritas changed my life”: Today, two of her younger children join the CM DCC. Next to this she has undergone a handicraft program in the CM “Skill Training Center”. She now plans to make wool slippers at home and sell them to earn money. And she concluded: “I hope this can be a new life for me and my children”
Caritas Mongolia’s objective is to be prepared to give immediate services in emergencies and take measures to prevent disasters, assuring the protection of human life, health, livestock and welfare. To reach this goal an implementation’s review of disaster aid program in 2015-2016 has been conducted and successfully closed in Uvs province. In relation to this relief program, we had a visit from Caritas Germany, Mr. Sandino Rothenbuecher. We very much appreciated to have him among us as representative of all the partners who supported us.
In the end of 2016, Mongolia faced another hard winter, coming close to a nationwide emergency situation. Based on the call from the Deputy Prime Minister of Mongolia on December 23rd to the international community for financial and technical assistance, CM acted immediately and made a Rapid need assessment survey to identify the needs in the different regions. CM made an appeal to the confederation for support. The STC program was also involved to help in the case of emergency. The students sewed animal cover and these were distributed to the affected herders, based on the information of the Ministry of Agriculture and Industry (MAI). Caritas Mongolia will bring the solidarity of Caritas confederation to the needy herders in the isolated areas around Mongolia.
TIMELINE 2016

**JANUARY**
Officially launched CM Facebook page (Jan 29)

**MARCH**
Visit from Caritas Germany, Mr. Sandino Rothenbuercher on Emergency program (Mar 09-11)

**APRIL**
Visit from Caritas Japan, Fr. Takashi Seto, Naoto Osera and Ms. Yoko Yokoyama (Apr 11-14)

**JULY**
CHARIS Singapore, Mrs. Jenny Teng visiting STC beneficiary (Jul 25)

**AUGUST**
Advanced sewing & Business Development workshop with Fu Jen Catholic University at STC (Jul 29 – Aug 13)

Visit of Mrs. Marisol Martinez and Mrs. Pago Delphine from International Cooperation Department of Caritas International Belgium on CESCO project (Aug 15-24)

Visit of Ms. Hermien Wittouck from CIBE, Ms. Els Alkemade and Mr. Idriss Ali from Fedasil Belgium, to the Reintegration program (Aug 22-27)

French scouts volunteered in CM activities (Aug 2-16)
MAY
Internal monitoring visit to the project sites of CESCO in Gobi-Altai Province (May 16-23)

JUNE
CM attended Caritas Asia 2016 Regional Conference & Central-Asia Forum (June 06-11)
CM director Fr. Pierrot became the Committee Member of the Institutional Development and Capacity Strengthening (IDCS) Committee

MR. ALOYSIUS J., from CI conducted organizational self-assessment workshop (June 21-23)

OCTOBER
Fr. Pierrot celebrated his 20th Anniversary in Mongolia with his staff (Oct 10)

NOVEMBER
CESCO project conducted a study and exposure tour to the Urumqi city of China (Nov 07-11)
MEETINGS, CAPACITY BUILDING AND TRAVELS

**Jan 19-21.** Information and Communication technology (ICT) in AHT, work conference. Thailand  
Attendant: B. Bolortsetseg

**Mar 02-04.** Central Asia Sub Regional Capacity Building Workshop. Kyrgyzstan  
Attendant: Fr. P. Kasemuana, B. Bolortsetseg, B. Khishigtaya

**Mar 11-12.** Leadership Training for Caritas Directors in Asia  
Thailand  
Attendant: Fr. P. Kasemuana

**June 06-11.** Regional Workshop on Laudato Si, Asia Regional Partner’s Forum and CA Regional Conference. Thailand  

**Sep 21-22.** Caritas East Asia Sub Regional Workshop on Strategic Planning. Hong Kong  
Attendant: Fr. P. Kasemuana

**Oct 12-15.** Caritas Asia Regional Commission Meeting. Thailand  
Attendant: Fr. P. Kasemuana

**Nov 23-25.** Caritas International Management Standard Assessors’ Training. Thailand  
Attendant: Fr. P. Kasemuana
## FINANCES

### YEAR 2016

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<tr>
<th>Service</th>
<th>Income MNT</th>
<th>Expenses MNT</th>
</tr>
</thead>
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<td>Administration</td>
<td>200,319,350.24</td>
<td>185,327,627.94</td>
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<tr>
<td>Skill Training Center</td>
<td>108,247,411.06</td>
<td>85,054,539.73</td>
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<tr>
<td>Food Security II</td>
<td>292,293,320.91</td>
<td>300,670,269.95</td>
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<td>Capacity Building of Extention Centers</td>
<td>353,454,228.43</td>
<td>240,446,613.45</td>
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<td>Social Reintegration</td>
<td>72,385,300.00</td>
<td>68,892,421.75</td>
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<td>Day Care Center</td>
<td>102,020,000.00</td>
<td>85,509,654.71</td>
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<td>Emergency</td>
<td>41,408,227.19</td>
<td>23,879,247.10</td>
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<td><strong>Total</strong></td>
<td><strong>1,170,127,837.83</strong></td>
<td><strong>989,780,374.63</strong></td>
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**INCOME**

**EXPENSES**
DONORS ACKNOWLEDGEMENT